

Report to:	Cabinet	Date: 14 October 2026
Subject:	Parking and Moving Traffic Enforcement Services	
Report of	Deputy Leader and Cabinet Member for Environment, Climate Change and Operations	

1.0 Purpose

- 1.1** The report sets out the Council's proposed approach to the future delivery of parking and moving traffic enforcement services and seeks approval for the contractual and procurement arrangements necessary to support the continued delivery of these statutory functions. To outline the opportunity to develop an integrated enforcement service that delivers effective enforcement, improved service resilience and value for money whilst supporting the Council's wider traffic management objectives.

2.0 Recommendation(s)

- 2.1** Note that the previous enforcement services contract with Marston (Holdings) Limited (Company number 04305487) expired on 31 August 2026 and that services have continued to be provided by the incumbent supplier. t.
- 2.2** Approve the use of a compliant procurement framework to award a short call-off contract for value of £600,000 to Marston (Holdings) Limited (Company number 04305487) for the continued provision of enforcement services pending procurement of a long-term solution. This short-term contract to commence following approval and expiring on 31st March 2027
- 2.3** Authorise the Executive Director (Place), in consultation with the Cabinet Member for Environment, Climate Change and Operations and Director of Law and Democratic Services, to finalise and enter into the framework call-off contract and ancillary documentation.
- 2.4** Approve commencement of a procurement exercise for a replacement long-term enforcement services contract for a value of £5,000,000.
- 2.5** Authorise the Executive Director (Place), in consultation with the Cabinet Member for Environment, Climate Change and Operations and Director of Law and Democratic Services, to undertake all steps necessary to conduct the procurement process.
- 2.6** Authorise the Executive Director (Place), in consultation with the Cabinet Member for Environment, Climate Change and Operations and Director of Law and Democratic Services, to award and enter into the replacement contract following completion of the procurement process, subject to approved budget and procurement parameters.
- 2.7** Delegate authority to approve lawful contract modifications, mobilisation arrangements and ancillary contractual documentation required in connection with the framework call-off contract or replacement contract.

3.0 Reasons for recommendation(s)

- 3.1 The Council is required to maintain effective parking and moving traffic enforcement services to support its statutory traffic management responsibilities. The proposed short term framework call off arrangement will provide service continuity whilst a longer term procurement is undertaken. The longer term procurement will enable the Council to develop a more integrated enforcement service, improving operational efficiency, accountability and value for money. The recommendations provide an appropriate governance framework to support both the immediate service requirements and the future delivery of enforcement services.

4.0 Alternative options considered and rejected

- 4.1 Alternative delivery and procurement options were considered as part of the review of future enforcement arrangements. The recommended approach was considered to provide the most appropriate balance of service continuity, operational effectiveness, value for money and future flexibility. Other options were not progressed as they were not considered to deliver the Council's requirements as effectively as the proposed approach.

Report Author and Contact Details:

Name: Pete Stokes
Position: Head of Engineering & Street Scene
Department: Operations (Place)
E-mail: p.stokes@bury.gov.uk

5.0 Background

- 5.1 The Council's existing arrangements for the provision of parking enforcement and associated services with Marston (Holdings) Limited (Company number 04305487) ("NSL") expired on 31 August 2026.
- 5.2 Following expiry, services have continued to be delivered by the incumbent provider to ensure continuity of statutory and operational enforcement activity across the borough.
- 5.3 The Council has identified the need both to regularise the current position through an appropriate contractual arrangement and to procure a longer-term solution to meet the Council's future requirements.
- 5.4 The purpose of this report is therefore to seek approval for: (a) entry into a short-term framework call-off contract with NSL and (b) commencement of a procurement process for a replacement long-term enforcement services contract.

6.0 Current Service Provision and Scope

- 6.1 The previous contract expired on 31 August 2026 before arrangements for a successor contract had been completed.
- 6.2 Since expiry of the previous contract, services have continued uninterrupted, the Council has continued to receive those services, and payments have continued to be made for services delivered.
- 6.3 The Council is seeking to regularise ongoing service delivery arrangements following expiry of the previous contract and to establish a clear contractual basis for the continued provision of services going forward.
- 6.4 Whilst service continuity has been maintained, a formal replacement contract was not in place immediately upon expiry of the previous arrangements.
- 6.5 Accordingly, it is considered appropriate to put in place replacement contractual arrangements at the earliest opportunity whilst also progressing a longer term procurement solution.

7.0 Proposed Framework and Call Off Arrangement

- 7.1 Officers will use an appropriate procurement framework available to the Council which includes services within the scope of the Council's requirements.
- 7.2 Subject to compliance with the framework requirements and all necessary approvals, it is proposed that the Council enters into a call off contract under that framework with NSL so to maintain the services and relationships in the short term.
- 7.3 The framework call off would provide a formal and compliant contractual basis for continued service delivery, establish clear contractual responsibilities and performance obligations, and provide certainty regarding pricing and contractual terms.
- 7.4 The framework call off would support continuity of service whilst the Council progresses its longer term procurement strategy. The call off contract shall be entered into immediately upon Cabinet approving the award and will run until 31st March 2027.

8.0 Long Term Procurement

- 8.1 The Council's longer term requirement is to procure a replacement enforcement services contract through a competitive procurement process. Whilst initial proposals focused solely on moving traffic enforcement, further work has identified the opportunity to develop a more integrated approach by bringing together both parking and moving traffic enforcement within a single contract arrangement. The contract will be for a period of 5 years and for an estimated value of £5,000,000.
- 8.2 The proposed procurement has therefore been delayed to allow the Council to undertake a wider review of its enforcement requirements and develop a combined service specification covering enforcement provision, back office administration, software, notice processing and integration with Council systems. This approach will replace the current separate contractual arrangements with a single integrated service, providing clearer end-to-end accountability, improved information flows and more effective systems integration.

- 8.3 The procurement will provide a sustainable and scalable long term solution, supporting the Council's evolving enforcement requirements whilst ensuring continuity of its statutory parking and traffic management functions. Officers will undertake the procurement process in accordance with the Council's governance arrangements, Contract Procedure Rules and applicable procurement legislation.

9.0 Governance Considerations

- 9.1 The framework call off and long term procurement proposals are intrinsically linked and form part of a single approach to addressing the expiry of the previous contractual arrangements.
- 9.2 Presenting both matters within a single report enables Members to consider the current contractual position, the arrangements proposed to regularise ongoing service delivery, the strategy for securing a long term replacement contract, and the associated governance considerations.
- 9.3 Officers consider that a single decision provides the clearest audit trail and governance record.

Links with the Corporate Priorities:

Please summarise how this links to the Let's Do It Strategy.

- 10 Enterprise - Allowing Parking Enforcement to continue under TMA2004

Equality Impact and Considerations:

- 11 As there is no proposed change to policy or service provision, an Equality Impact Assessment is not required. No new equality impacts are anticipated as a result of this proposal.

Environmental Impact and Considerations:

*Please provide an explanation of the Environmental impact of this decision. Please include the impact on both **Carbon emissions** (contact climate@bury.gov.uk for advice) and **Biodiversity** (contact S.Tinsley@bury.gov.uk and Dennis.whittle@bury.gov.uk for advice)*

- 12 As this is a continuation of current provision it is unlikely that there will be changes resulting in impacts on Environmental considerations that have not already been considered when the contract was first awarded. Therefore there are no Environmental Impact concerns with this proposal
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Assessment and Mitigation of Risk:

Risk / opportunity	Mitigation
The Council is required to meet its statutory parking services implications under Traffic Management Act 2004	Undertaking a timely, compliant procurement and allowing sufficient mobilisation time will protect continuity of service. Flexible contract provisions and delegated authority to approve lawful, affordable variations will enable the service to respond to future Council requirements.

13.0 Procurement Implications:

- 13.1 It is proposed to undertake a compliant procurement exercise for a combined parking and moving traffic enforcement service. The future contract will incorporate enforcement delivery and associated back office functions, including software, notice processing and integration with Council systems.
- 13.2 The procurement will support the Council's longer term requirements and provide an opportunity to develop a more integrated service model that delivers operational effectiveness, flexibility and value for money.
- 13.3 The procurement process will be undertaken in accordance with applicable procurement legislation and the Council's Contract Procedure Rules.
- 13.4 The proposed contract term is anticipated to be four years, with the option to extend for a further year. The estimated total contract value over the maximum term is approximately £5 million.

14.0 Legal Implications:

- 14.1 The Council has statutory responsibilities in relation to the enforcement of parking restrictions and traffic management functions.

The proposed short term call off contract from a compliant framework shall regularise the current position until 31st March 2027. As its value is £600,000 it requires cabinet approval.

The proposed procurement of a long term solution will support the continuity and effective discharge of those functions and must be conducted in accordance with applicable procurement legislation, the Council's Contract Procedure Rules and all other relevant legal requirements. Due to its value of an estimated £5,000,000 the authority to begin procurement is required from Cabinet.

- 14.2 The proposed delegation will enable the Cabinet Member to approve future contract variations required to meet the Council's needs. Each variation must

be supported by appropriate officer advice and comply with procurement law, the contract terms, the approved budget and the Council's governance requirements.

15.0 Financial Implications:

- 15.2 The Parking Service operates within a wider financial framework, with annual operational expenditure of approximately £1.25 million and budgeted annual income of approximately £2.55 million
- 15.3 Whilst parking enforcement is undertaken primarily to ensure statutory compliance, maintain traffic flow, support road safety and protect residents' parking arrangements, effective enforcement activity also contributes significantly to the financial sustainability of the wider Parking Service and Place Directorate.
- 15.4 The approximate total value of the proposed contract over the maximum five-year term is £5 million. Contract expenditure will be managed through the Council's approved budgets, with affordability and value for money tested through the procurement process and monitored throughout the contract term.
- 15.5 The approximate value of the interim call-off contract for continued provision of enforcement services is up to a maximum of £600,000

Appendices:

Please list any appended documents (please save these as clearly labelled separate documents in the Teams folder).

NA

Background papers:

Please list any background documents to this report and include a hyperlink where possible.

NA

Please include a glossary of terms, abbreviations and acronyms used in this report.

Term	Meaning

